

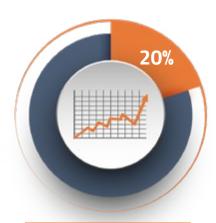


Talent ACQUISITION

When companies select the top 20% most talented candidates for a role, they frequently realize a:



INCREASE IN PRODUCTIVITY



INCREASE IN SALES



INCREASE IN PROFITABILITY

Improve Your Recruitment Strategy



PURPLE UNICORNS

If the candidate possesses most of the required skills, it's likely they can learn the remaining skills on the job. Stop looking for perfection.



TRACKING

Set up an application tracking system (ATS) so you know your company's overall timeline to get someone sourced, hired and onboarded.



APPLICANT DATA

statistics can give you valuable insights and help you improve the candidate experience, leading to more solid hires.



ADDITIONAL SCREENING

Be sure to perform additional screening (review LinkedIn profiles, references, etc.) to identify any profile inconsistencies and red flags.



COMPANY

improve hiring with a solid Employee Value Proposition (EVP), answering the question "Why should I work for your company?"



SOCIAL MEDIA

Highlighting why your employees love coming to work could be the key to filling those hard-to-fill positions.



THE 4 C'S OF HIRING

Character, Calling, Competence, and Chemistry. Following the 4 C's in your HR department can help prevent costly bad hires.



REMOTE OPTIONS

Remote employees see increased productivity, lower overhead costs, greater retention, and they take fewer sick days.



WELLNESS BENEFITS

Wellness benefits boost employee morale and tenure, but also attract new talent. You can't have a healthy company with unhealthy staff!



TARGETED QUESTIONS

Cater your interview questions and projects towards the role you are hiring for (i.e. client facing versus non-client facing)



payments space can often write their own tickets when searching for their next opportunities. Employers need to have a firm grasp of salary thresholds, competitive benefits packages as well as popular industry perks if they expect their companies to remain in the running for these candidates. We base our salary parameters on information we've garnered from countless placements in the payments, fintech and other sectors. At **Impact Payments Recruiting**, our recruiters have deep experience working in the sectors for which they source talent, so our salary statistics are on target and often used as a benchmark for other surveys.

Executive, Operations & Finance

Function	Salary	Total Compensation	Details
Executive			
CFO	\$200,000 - 300,000	\$363,000 - 725,000	\$\$
CIO/CTO	\$195,000 - 275,000	\$500,000 - 2M	\$ \$ \$
CEO	\$285,000 - 500,000	\$1.5M - 12M	\$\$\$ \$
Chief Marketing Officer	\$195,000 - 325,000	\$250,000 - 1.75M	\$\$
Chief Revenue Officer	\$275,000 - 450,000	\$475,000 - 3.5M	\$\$\$
Chief Product Officer	\$200,000 - 275,000	\$250,000 - 500,000	\$\$\$
Chief Compliance Officer	\$175,000 - 250,000	\$225,000 - 315,750	<u>\$</u> \$
President	\$248,000 - 432,000	\$545,00 - 2.1M	\$\$\$\$
Operations			
VP of Operations	\$165,000 - 195,000	\$180,000 - 275,000	\$\$
Director of Operations	\$120,000 - 150,000	\$140,000 - 180,000	\$\$
VP/Head, Payment Operations	\$150,000 - 200,000	\$175,000 - 250,000	\$\$
Customer Success Manager	\$90,000 - 135,000	\$100,000 - 150,000	\$\$
Payment Operations Manager	\$85,000 - 120,000	\$105,000 - 145,000	\$\$
Presale/Implementations Mgr	\$90,000 - 140,000	\$105,000 - 150,000	\$\$
ACH Manager	\$80,000 - 125,000	\$95,000 - 130,000	\$
Director, Treasury Management	\$110,000 - 140,000	\$120,000 - 165,000	\$\$
Client Support Manager	\$60,000 - 95,000	\$72,000 - 105,000	\$
Sales Operations	\$71,000 - 110,000	\$84,000 - 125,000	\$
Card Services Manager	\$80,000 - 120,000	\$105,000 - 140,000	\$\$\$
ACH Processing Specialist	\$50,000 - 70,000	\$50,000 - 70,000	\$
Finance			
Sr. Accountant	\$65,000 - 96,000	\$65,000 - 96,000	\$
Controller	\$140,000 - 180,000	\$140,000 - 200,000	\$\$
VP of Finance	\$136,000 - 197,000	\$146,000 - 227,000	**************************************
Treasurer	\$85,000 - 125,000	\$90,000 - 145,000	\$\$ \$

Legend

\$ - Commissions

\$ - Equity/Stock

- Profit Sharing

S - Bonus

\$ - Other (Discretionary, Merit, etc.)

Sales & Business Development Details

Function	Salary	Total Compensation	Details
Sales			
Regional Sales Manager	\$80,000 - 100,000	\$130,000 - 165,000	\$\$\$
Sr. Account Executive	\$65,000 - 85,000	\$95,000 - 120,000	\$\$\$
B2B, Technology Sales Executive	\$125,000 - 150,000	\$250,000 - 400,000	\$\$\$\$
Inside Sales Manager	\$75,000 - 100,000	\$100,000 - 150,000	\$\$\$
Enterprise Sales Executive	\$100,000 - 150,000	\$175,000 - 250,000	\$\$\$\$
VP of Sales	\$150,000 - 225,000	\$250,000 - 350,000	\$\$\$\$
Head of Sales	\$175,000 - 250,000	\$325,000 - 400,000	\$\$\$\$
Director of Sales	\$125,000 - 150,000	\$200.000 - 275,000	\$\$\$
B2B Sales, Mid-Market	\$80,000 - 120,000	\$160,000 - 240,000	\$\$\$
SVP of Enterprise Sales	\$200,000 - 250,000	\$350,000 - 425,000	\$\$\$
Duainaga Davalanmant			
Business Development			
Director, Business Development	\$140,000 - 175,000	\$210,000 - 250,000	\$\$
Strategic Alliance Manager	\$95,000 - 135,000	\$135,000 - 175,000	\$\$
Strategic Account Manager	\$90,000 - 140,000	\$150,000 - 190,000	\$ \$
VP, Business Development	\$150,000 - 225,000	\$225,000 - 310,000	\$\$\$
Customer Success Manager	\$80,000 - 125,000	\$125,000 - 155,000	\$\$
VP of Client Partnerships	\$140,000 - 175,000	\$190,000 - 225,000	\$\$\$
SVP of Partnerships, B2B	\$200,000 - 250,000	\$325,000 - 420,000	\$\$\$\$
Dir/VP of Issuing Partnerships	\$175,000 - 225,000	\$280,000 - 375,000	\$\$\$\$
ERP Alliances Director	\$125,000 - 155,000	\$190,000 - 220,000	\$\$\$\$
Director of Channel Partnerships	\$95,000 - 140,000	\$165,000 - 210,000	\$\$\$
Enterprise Account Manager	\$100,000 - 140,000	\$130,000 - 180,000	\$\$

Legend

- **\$** Commissions
- \$ Equity/Stock
- S Profit Sharing
- \$ Bonus
- \$ Other (Discretionary, Merit, etc.)

Onboarding & Training

Companies that offer comprehensive training programs experience:



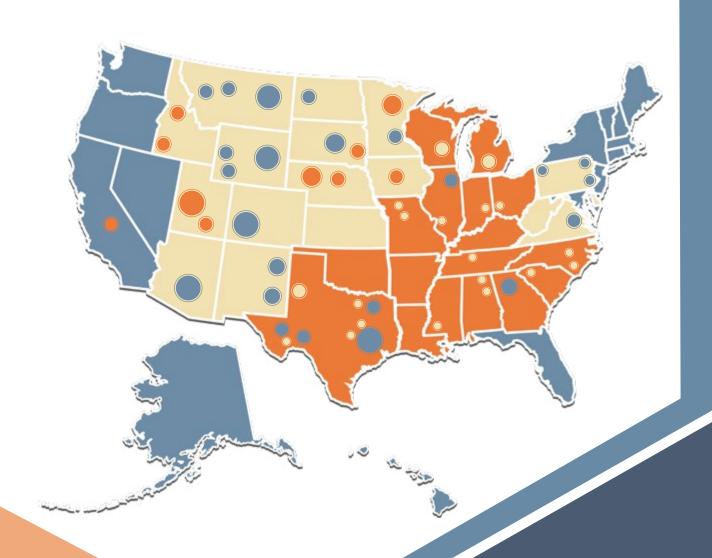
HIGHER PROFIT MARGINS

Compared to those who spend less on training

Improve your onboarding process

- Implement a formal induction process that integrates new starters into the company effectively to enable new hires to perform quicker
- Design formal training plans with clear milestones and competency frameworks to train employees to add value faster
- Review potential skills gaps in the organization and implement training plans to ensure growth isn't compromised or restricted
- Ensure there is clear measurement and return on investment from training and development spend

Average National Salaries



Legend

Above

National Average

Below

IMPACT Payments Recruiting

partners are part of industry committees and associations (e.g. ETA, MAC, W.Net, NACHA, Money2020, MRC) that keep us apprised on nation-wide compensation trends that no other resource can offer.

Marketing, Product & Engineering

Function	Salary	Total Compensation	Details
Marketing			
Marketing Automation Manager	\$95,000 - 130,000	\$97,750 - 148,000	
Product Marketing Manager	\$90,000 - 130,000	\$110,000 - 152,000	
Demand Generation Manager	\$90,000 - 135,000	\$100,000 - 145,000	
Director, Marketing Operations	\$130,000 - 160,000	\$155,000 - 192,000	
PR/Communications Manager	\$110,000 - 160,000	\$132,000 - 180,000	
Content Delivery Director	\$120,000 - 150,000	\$140,000 - 180,000	
SEO Manager	\$70,000 - 105,000	\$75,000 - 125,000	
VP of Growth	\$165,000 - 210,000	\$175,000 - 240,000	\$\$
Product			
Product Manager	\$100,000 - 125,000	\$120,000 - 150,000	
Sr. Product Manager	\$115,000 - 145,000	\$126,500 - 162,000	
VP/Director of Product	\$165,000 - 200,000	\$175,000 - 260,000	
SVP of Product	\$175,000 - 250,000	\$220,000 - 305,000	\$ \$ \$
Sr. Project Manager	\$110,000 - 135,000	\$126,500 - 162,000	
Engineering			
Sr. Software Engineer	\$125,000 - 150,000	\$135,000 - 160,000	\$\$
Database Architect	\$110,000 - 160,000	\$115,000 - 170,000	\$\$
Al Data Scientist	\$90,000 - 120,000	\$90,000 - 132,000	\$\$
UI Software Engineer	\$97,000 - 135,000	\$97,000 - 135,000	\$\$

Legend

- **\$** Commissions
- 💲 Equity/Stock
- 💲 Profit Sharinc
- 🌲 Ronus
- 🍣 Other (Discretionary, Merit, etc.)

LegalCompliance & Loss Prevention

Function	Salary	Total Compensation	Details
Legal			
Attorney	\$120,000 - 150,000	\$150,000 - 180,000	\$
General Counsel	\$160,000 - 250,000	\$176,000 - 300,000	\$\$\$
Compliance / Loss Prevention	on		
VP, Loss Prevention	\$150,000 - 190,000	\$185,000 - 215,000	\$\$\$
Manager of Loss Prevention	\$70,000 - 100,000	\$77,000 - 110,000	\$
Underwriter	\$45,000 - 70,000	\$50,000 - 70,000	\$
Risk Analyst	\$45,000 - 70,000	\$50,000 - 75,000	\$
Compliance Officer	\$110,000 - 135,000	\$125,000 - 145,000	\$\$\$
Head of Global Investigations	\$130,000 - 175,000	\$148,000 - 225,000	\$\$\$
AVP, Collections Risk	\$75,000 - 100,000	\$80,000 - 115,000	\$\$
Director, Underwriting/Compliance	\$95,000 - 135,000	\$135,800 - 175,000	\$\$\$
Chief Compliance Officer	\$200,000 - 275,000	\$210,000 - 300,000	\$\$\$\$

Legend

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Benefits &Perks

Benefits

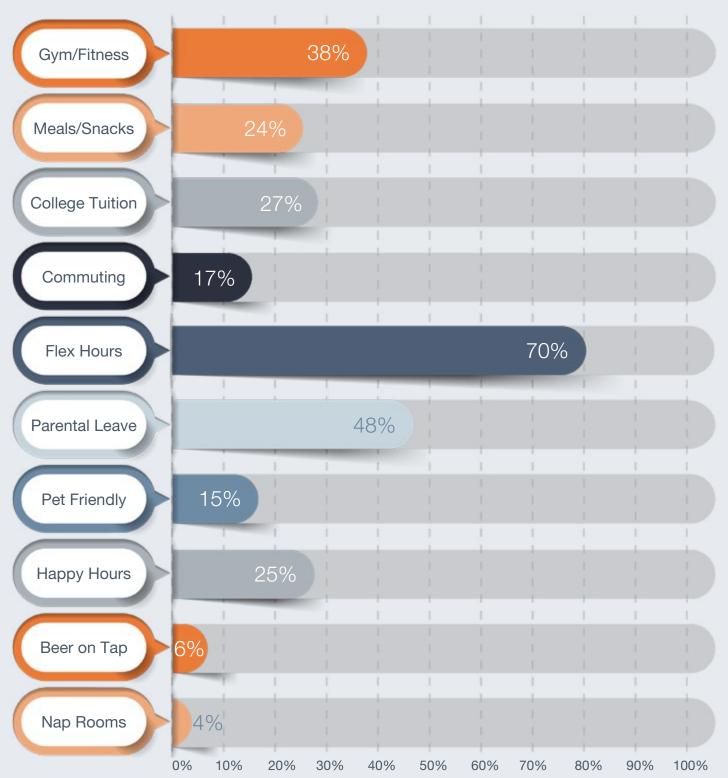


Other
(paid family time off, limitless vacation, etc.)

IMPACT Payments Recruiting suveyed over 10,000 professionals in Payments, Fintech and other sectors, asking what benefits (in addition to salary) they received at their current place of employment.

Perks

Of course, there's more to compensation than typical benefits. Perks have slowly been increasing throughout the industry, as employers get more creative in order to stay competitive. Below represents a sample of some of the more popular perks offered in today's workplaces.



Our **Sectors**



ACQUIRING Having worked with the majority of the Top 50 Merchant Acquirers, our connections in acquiring allow us to place top performers.



RISK/FRAUD We work in industries that run parallel to payments and cards, i.e. companies that help their clients mitigate fraud, risk, chargebacks, and overall cybersecurity.



PAYMENTS From card-issuing to treasury management, debit, ACH, and bill payment, this has been one of our firm's core sectors.



rapidly growing recruitment arm. As internet business transactions evolve—so has our focus on recruitment in this industry.



BLOCKCHAIN Our partners include blockchain, cryptocurrency, and wallet companies who are looking to disrupt the centralized market.



FINTECH Partnering with large corporations to start-ups looking to bring technology into banking, alternative lending, financial services, compliance, and more.



MARKETING Recruiting for Director to VP of Digital Marketing and Lead/Demand Generation candidates has been a heavy focus for IMPACT the past 7 years.

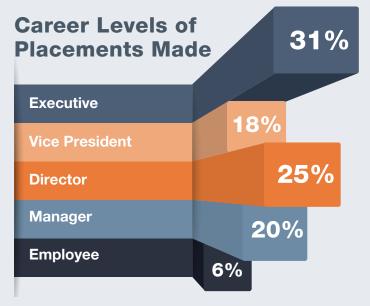


GIFT CARDS Placing highly qualified candidates in Gift Card, Branded Currency, Incentives, and Prepaid organizations has been a large focus of our firm since inception.



About IMPACT

IMPACT Payments Recruiting brings more than 100 years of combined experience throughout the payments, cards, fintech, and ecommerce industries. Headquartered in Phoenix and Dallas, we have satellite offices in Omaha, Minneapolis, Washington D.C., and San Diego. To best serve our clients we stay apprised of industry news and trends through tradeshow attendance, speaking engagements, contributing articles to industry publications such as The Green Sheet, ISO & Agent, American Banker and Digital Transactions, and serving on industry-related committees like W.Net, the Electronic Transactions Association's Membership, Mobile Payments, and Merchant Acquirers Committees.



For almost two decades, our experienced recruitment consultants have placed top candidates in high-level positions with many of the fastest growing payments companies in the industry.



